

**DELMARVA POWER & LIGHT COMPANY**  
**TESTIMONY OF W. MICHAEL VONSTEUBEN**  
**BEFORE THE DELAWARE PUBLIC SERVICE COMMISSION**  
**CONCERNING AN INCREASE IN NATURAL GAS BASE RATES**  
**PSC DOCKET NO. 10 - \_\_\_\_**

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1 **1. Q: Please state your name and position, and business address.**

2 **A:** My name is W. Michael VonSteuben. I am Manager, Revenue Requirements  
3 and Regulatory Accounting, in the Regulatory Affairs Department of Pepco Holdings,  
4 Inc. (PHI), which is located at P.O. Box 9239, Newark, DE 19714. I am testifying on  
5 behalf of Delmarva Power & Light Company (Delmarva or the Company).

6 **2. Q: Please state your educational background and professional qualifications.**

7 **A:** I received a Bachelor of Science Degree in Business Administration from the  
8 University of Delaware in 1976. In December 1978, I joined Delmarva in the Payroll  
9 section of the Accounting Department. In 1980, I was promoted into the Plant  
10 Accounting Department with responsibility related to the book and tax treatment of the  
11 Company's utility plant.

12 In September 1984, I was promoted to Senior Analyst in the Regulatory  
13 Practice Department. I was promoted to Staff Analyst in June 1987 and to Supervisor  
14 in March 1998. I was designated a Senior Regulatory Leader in 2000 and promoted to  
15 my current position in November 2004. My responsibilities include the coordination  
16 of revenue requirement determinations in Delaware, Maryland, New Jersey and the  
17 District of Columbia as well as coordinating various other regulatory compliance  
18 matters.

19 **3. Q: Have you previously presented testimony before a regulatory body?**

20 **A:** Yes, I have. I have previously presented testimony numerous times as a  
21 witness before the Delaware Public Service Commission (DPSC or the Commission)

1 including the Company's two most recent base rate proceedings, Docket Nos. 06-284  
2 and 09-414/09-276T, as well as presenting testimony before the Maryland Public  
3 Service Commission, the New Jersey Board of Public Utilities, the Public Service  
4 Commission of the District of Columbia and the Virginia State Corporation  
5 Commission.

6 **4. Q: What is the purpose of your testimony?**

7 **A:** The purpose of my testimony is to present the per-book Earnings and Rate  
8 Base for use in this filing along with the quantification and support of certain  
9 adjustments. I summarize the adjustments being proposed by all the witnesses as well  
10 as the revenue requirement request of the Company. I sponsor certain adjustments  
11 which are both described in my testimony and have supporting detail that can be found  
12 in Schedules WMV 1 – 16, which accompany this filing. I am also sponsoring  
13 certain Minimum Filing Requirements (MFR).

14 **FILING REQUIREMENTS**

15 **5. Q: What MFR are you sponsoring?**

16 **A:** I am sponsoring the following filing requirements:

17	Schedule 1	Financial Summary
18	Schedule 2	Rate Base Summary
19	Schedule 2A	Used and Useful Utility Plant
20	Schedule 2B	Intangible Assets
21	Schedule 2C	Accumulated Depreciation & Amortization,
22		and Customer Advances
23		
24	Schedule 2D	Accumulated Deferred Income Taxes &

1		Investment Tax Credit
2	Schedule 2E	Materials and Supplies
3	Schedule 2F	Other Elements of Property and CWIP
4	Schedule 3	Summary of Net Operating Income
5	Schedule 3A	Revenues
6	Schedule 3B	Operating Expenses
7	Schedule 3C	Payroll Costs
8	Schedule 3E	Sales Promotion and Advertising
9	Schedule 3F	Contributions
10	Schedule 3G	Association Dues
11	Schedule 3H	Rate Case Expense
12	Schedule 3I	Income Taxes and Provisions
13	Schedule 3J	Federal and State Income Taxes
14	Schedule 3K	Deferred Federal and State Income Taxes
15	Schedule 3L	Investment Tax Credit
16	Schedule 3M	Other Taxes
17	Schedule 3O	Other Income
18	Schedule 5	Revenue Conversion Factor

19 **6. Q: What are the test year and the test periods presented in this filing?**

20 **A:** The test year is the actual twelve months data ending December 2009. The test  
21 period is the six months actual – six months forecast ending June 2010. The test period  
22 will be updated to the twelve months of actual information ending June 2010 during  
23 the course of this proceeding.

24 **7. Q: Is this a reasonable test period?**

1       **A:**        Yes. The test period, with the adjustments proposed, represents a reasonable  
2       basis for establishing the Company's revenue requirements for the rate effective  
3       period, the 12 months ending January 2012. With the adjustments presented in this  
4       filing, this test period provides a matching of revenues, expenses and rate base  
5       consistent with Commission regulations and represents a reasonable basis for  
6       establishing the Company's revenue requirements for the rate effective period.

7       **8. Q: Please describe how the Company plans on providing updated Test Period data**  
8       **to the Commission as required by the Minimum Filing Requirements.**

9       **A:**        The test period is the six months actual and six months of forecasted data  
10      ending June 30, 2010. The MFR require that three additional months of total Company  
11      data be provided 60 days after the quarter closes. While the Company is only required  
12      to update that actual total Company data for the period January 2010 through March  
13      2010, the Company will provide a complete updated fully adjusted test period based  
14      on all actual data for the twelve months ending June 30, 2010 to the Staff and all  
15      parties in September 2010. This will allow the Staff and parties adequate time to  
16      perform discovery and complete their analysis.

17      **9. Q: Please describe the development of per books rate base and earnings.**

18      **A:**        The rate base for the test year and test period is comprised of average balances  
19      and is summarized on Schedule WMV-1. Earnings for the test year and test period is  
20      are also summarized on Schedule WMV-1.

21              The source of the data for the test year and test period consists of the  
22      Company's actual books and records provided by Company Witness Kathleen White.  
23      The forecasted data has been similarly assembled and organized to provide the  
24      monthly data for the parties in this proceeding. Detail for the test year and test period

1 can be found in the workpapers contained in Book 4 that accompanies the Company's  
2 Application.

3 Earnings include Operating Revenues less Operating Expense and Interest on  
4 Customer Deposits plus the Allowance for Funds Used During Construction  
5 (AFUDC), as shown on Schedule WMV-1. A number of pre-cost study adjustments  
6 have been made to the books to allow the resulting cost of service returns by class to  
7 be representative for rate design purposes. As discussed in Company Witness  
8 Janocha's testimony, the basis for designing rates was the class returns resulting from  
9 the cost of service. The pre-cost study earnings adjustments are detailed in the  
10 workpapers contained in Book 4. The following are the pre-cost study adjustments:

- 11 • Removal of the effect of the Texas Eastern Transmission Company (TETCO)  
12 pipeline;
- 13 • Removal of the effect of Environmental Surcharge Revenues and Expenses;
- 14 • Maximum Daily Quantity (MDQ) Annualization Adjustment;
- 15 • Weather Normalization Adjustment;
- 16 • Removal of the effects of Utility Tax;
- 17 • Bill Frequency Adjustment;
- 18 • Removal of the effect of Unbilled Revenues;
- 19 • Removal of the effect of Gas Cost Recovery Fuel Revenues and Expenses;
- 20 • Removal of Gas Cost Rate Margin Sharing; and
- 21 • Restatement of the Investment Tax Credits and Federal and State Deferred  
22 Income Taxes.

1           The per book rate base is detailed by component on Schedule WMV-1.  
2           Additions to rate base are included as they represent investment in facilities used to  
3           serve the Company's customers as well as investor-supplied working capital necessary  
4           for the Company's day-to-day operations. Certain items are deducted from rate base  
5           as they represent funds supplied by customers (or at least not investor-provided). Rate  
6           base includes Net Plant, Construction Work in Progress (CWIP), Materials and  
7           Supplies and Working Capital, less Accumulated Deferred Income Taxes,  
8           Unamortized Investment Tax Credits, Customer Advances and Customer Deposits.

9   **10. Q: Do the Company's proposed rate base and earnings conform to the Commission's**  
10 **last detailed decision, Docket No. 05-304?**

11   **A:**       Yes, although there are two items that differ from the Commission's decision  
12           in Docket No. 05-304. The Commission did not include CWIP in rate base but  
13           indicated that it was within their discretion in future cases to determine whether CWIP  
14           should be included in rate base. I have included CWIP in rate base with the  
15           corresponding accrued AFUDC in earnings and I discuss detail related to CWIP later  
16           in my testimony.

17           The Commission also denied the inclusion of incentive compensation  
18           payments that are primarily triggered by the achievement of a financial threshold. The  
19           Commission did allow the incentives that are triggered by the achievement of safety,  
20           reliability and goals of that nature. The Commission's Order also noted that this was a  
21           difficult issue for the Commission and they recognized that they have allowed  
22           incentive plan payments to be included in rates in the past. I have removed executive  
23           incentive compensation in this filing but, as I explain later in my testimony, I am  
24           requesting that the Commission include in rates the incentive compensation that

1 includes items such as safety, customer satisfaction and reliability for non-executive  
2 employees.

3 In this case, I have included the 13 month average of CWIP in the Company's  
4 rate base claim. Of this \$2,556,979 Gas specific CWIP on the Company's book as of  
5 December 31, 2009, \$1,593,597 has been closed to plant in service as of May 31,  
6 2010. \$442,024 of the year-end 2009 total continues to accrue AFUDC and \$313,739  
7 is capital accruals recorded in CWIP. Only \$207,619 of the Company's \$2,556,979  
8 year-end CWIP balance currently does not accrue AFUDC because it is below the  
9 \$25,000 threshold to accrue AFUDC. I will provide an update during the course of this  
10 proceeding of the \$963,382 not yet closed to plant. This will support the Company's  
11 position that the test period level of CWIP is used and useful and providing value to  
12 customers during the rate effective period.

13 **11. Q: Please summarize the Company's overall revenue deficiency.**

14 **A:** Schedule WMV-2, page 1, provides a listing of each adjustment supported by  
15 the Company. Schedule WMV-2, page 2, displays the calculation of the Company's  
16 revenue deficiency of \$11,915,000. This calculation includes the effect of all of the  
17 pro-forma adjustments to the test period level of earnings and rate base and uses  
18 Company Witness Hanley's recommended rate of return of 8.10 %.

1 **Proforma Adjustments**

2 **12. Q: Please list the pro forma adjustments that you are sponsoring in this proceeding.**

3 **A:** The pro forma adjustments that I am sponsoring are as follows:

- 4 • Adjustment No. 1 - Removal of Employee Association Expense;
- 5 • Adjustment No. 2 – Amortization of Regulatory Commission Expense;
- 6 • Adjustment No. 3 - Reflect price changes associated with the Company’s  
7 Wage and FICA Expense;
- 8 • Adjustment No. 4 – Removal of Executive Incentive Compensation Expense;
- 9 • Adjustment No. 5 – Normalize Non-Executive Non-Safety Incentive  
10 Compensation Expense;
- 11 • Adjustment No. 6 – Normalize Non-Executive Safety Incentive Compensation  
12 Expense;
- 13 • Adjustment No. 10 – Benefits Expense Adjustment;
- 14 • Adjustment No. 13 – Energy Expert Expense;
- 15 • Adjustment No. 14 – Gas Decoupling Customer Education Expense;
- 16 • Adjustment No. 15 – Non-Operating Consulting Expense Reclassification;
- 17 • Adjustment No. 16 – Test Period Reliability Plant Closings Adjustment;
- 18 • Adjustment No. 17 – Proforma Forecasted Reliability Plant Closings from July  
19 2010 to October 2010;
- 20 • Adjustment No. 22 – Common Depreciation Expense Reclassification;
- 21 • Adjustment No. 25 – Interest on Customer Deposits Adjustment;
- 22 • Adjustment No. 28 – Effects of Interest Synchronization; and

- Adjustment No. 29 – Cash Working Capital related to all proforma adjustments.

**13. Q: Why are you making these adjustments?**

**A:** These adjustments are being made to establish a level of earnings and rate base representative of the rate effective period as a basis for providing just and reasonable rates. Many of these adjustments reflect previously approved ratemaking treatment by the Commission. Other adjustments have been made to assure that the rate effective period reflects a matching of all elements of the ratemaking formula for known and measurable changes. Workpapers supporting each of these adjustments are included in Book 4 of this filing.

**14.Q: Please describe Adjustment No. 1, the Removal of Employee Association Expense.**

**A:** Consistent with the treatment included in Docket Nos. 94-22, 03-127 and 05-304, the amounts charged to expense for support of the Employee’s Association were removed for ratemaking purposes. This adjustment is detailed on Schedule WMV-3.

**15. Q: Please describe the adjustment made to restate Regulatory Commission Expense, Adjustment No. 2.**

**A:** Consistent with the treatment included in Docket Nos. 94-22, 03-127 and 05-304, the amount expensed in the test period was adjusted for two items. The first is to normalize the test period level of expense using a three-year average. The second item is to adjust the test period level of expense to reflect the cost of this filing, including the costs of Staff and the Division of Public Advocate (DPA), amortized over a three-year period with the unamortized amount of these costs being included as a rate base item. Also included is an estimated amount of \$ 50,000 related to DPA now being able

1 to charge the Company for certain regulatory activities. This adjustment results in a  
2 \$175,245 decrease to test year operating income and is detailed on Schedule WMV-4.

3 **16. Q: Please describe Adjustment No. 3, the adjustment made to reflect the Company's**  
4 **Proposed Wage and FICA expense.**

5 **A:** Consistent with the treatment included in Docket Nos. 94-22, 03-127 and 05-  
6 304, the Company's test period wage and FICA levels of expense were adjusted for  
7 the known price changes required to be made to be reflective of the rate effective  
8 period. These include:

- 9 • the actual non-union wage increase of 3.09% effective March 2010 for 8  
10 months,
- 11 • an estimated wage increase of 1.50% for IBEW Local 1238 effective in  
12 February 2010 for 7 months,
- 13 • an estimated wage increase of 1.50% for IBEW Local 1307 effective in  
14 June 2010 for 12 months,
- 15 • an estimated non-union wage increase of 3.00% effective March 2011 for  
16 11 months,
- 17 • an estimated wage increase of 1.50% for IBEW Local 1238 effective in  
18 February 2011 for 12 months, and
- 19 • an estimated wage increase of 1.50% for IBEW Local 1307 effective in  
20 June 2011 for 7 months.

21 These wage increases have been applied to the Company's test period salaries and  
22 wages to be reflective of the rate effective period, February 2011 through January  
23 2012. Updates to estimated information will be provided during the course of the  
24 proceeding. This adjustment is detailed on Schedule WMV-5.

1 **17. Q: Please describe Adjustment No. 4, which is the adjustment to Remove Executive**  
2 **Incentive Compensation expense.**

3 **A:** This adjustment removes the test period level of expense associated with  
4 executive incentives. As described in Company Witness Jenkins’s testimony, these  
5 “compensation at risk” payments are an important component of the Company’s total  
6 executive compensation, and are likely to continue to be so in the future. I am  
7 excluding such amounts in light of the current economic environment. As displayed on  
8 Schedule WMV-6, the Company is removing \$277,198 of test period O&M expense  
9 related to executive incentive compensation in this adjustment.

10 **18. Q: Please describe Adjustments No. 5 and No. 6 which provide for the Normalization**  
11 **of Non-Executive Non-Safety and Non-Executive Safety Incentive Compensation**  
12 **Expense.**

13 **A:** As Company Witness Jenkins describes in his testimony, motivated employees  
14 look out for the safety of themselves and the public, serve the needs and expectations  
15 of satisfied customers, and do so in a financially responsible way. These incentives  
16 motivate employees to work safely, promote efficiency and focus on critical processes  
17 such as diversity, reliability and our customers’ needs.

18 For these reasons, I have normalized the non-executive incentive safety  
19 expense using a three year average. This treatment follows that recently approved by  
20 the Maryland Public Service Commission in Case 9192. Adjustment No. 5, which is  
21 detailed on Schedule WMV-7, adjusts the test period level of non-executive non-safety  
22 incentive expense of \$527,680 to the three-year average of \$849,498, or an increase of  
23 \$321,818 in O&M expense.

1            Similarly, Adjustment No. 6, which is also detailed on Schedule WMV-7,  
2            adjusts the test period level of non-executive safety incentive expense of \$123,652 to  
3            the three-year average of \$85,548, or a decrease of \$38,104 in O&M expense.

4    **19. Q: Please describe Adjustment No. 10, which is the adjustment made to reflect price**  
5            **changes related to the Company's employee medical, dental and vision benefits**  
6            **program.**

7            **A:**            I have included an adjustment for increased employee benefit expenses that  
8            decreases test year operating income by \$180,522 as calculated on Schedule WMV-8.  
9            This adjustment reflects increased expense related to medical, dental and vision plan  
10           expenses provided by the Company for its active employee population. This  
11           adjustment to test period operation and maintenance expense reflects an increase in  
12           medical expense by 8%, and dental and vision expense by 5% that Company Witness  
13           Jenkins supports in his testimony. Based on the work of the Company's benefit  
14           consultant, Lake Consulting, Inc., I have adjusted the test period level of expense to  
15           reflect the projected change to medical, dental and vision costs to reflect the level of  
16           expense for the rate effective period. A similar benefit adjustment was filed in the  
17           Company's last Gas base rate case, Docket No. 06-284.

18    **20. Q: Please describe Adjustment No. 13, the adjustment made to proform Energy**  
19            **Expert Costs.**

20            **A:**            As included in the Company's filing in Docket No. 09-414, the Company has  
21            hired 13 additional employees to coach and educate our customers on energy use and  
22            to help our customers reduce their bills. These employees constitute the Energy  
23            Advisor team handles more advanced inquiries, including helping customers to use the  
24            available self service options, learn more about programs being offered, understand

1 their energy usage via ‘My Account’, and by providing energy usage analyses utilizing  
2 AMI-sourced data. Additional information about weatherization options and energy  
3 efficient appliances can also be provided, although all information will be generic such  
4 that no specific manufacturers would be recommended. Due to the length and  
5 complexity of these calls, this inquiry type should not be subject to telephone service  
6 level target.

7 While access to this group of experts would not be restricted by user class, we  
8 would expect the Energy Specialist Team to be able to address the needs of small to  
9 mid-sized commercial customers whose needs are often more complex than residential  
10 customers, but lack the resources that large commercial customers may have.

11 The intent of this expanded effort will be to supplement other resources  
12 available to customers, rather than to compete with them. Customers already have the  
13 opportunity to call energy services companies for specific services, including energy  
14 audits. The Delaware Energy Office, and that Agency’s Sustainable Energy Utility,  
15 provides energy audits, renewable rebates and incentives, and energy information. The  
16 Delmarva team would supplement these resources available to customers, and if  
17 appropriate, refer customers to these resources. Customer visits on-site would be  
18 within the scope of the team’s mission, but full scale on-site energy audits would be  
19 outside the Company’s scope. The Commission’s Staff recommended acceptance of  
20 this adjustment in Docket No. 09-414 for the Delaware Electric allocated portion of  
21 this expense. This adjustment is detailed on Schedule WMV-9.

22 **21. Q: Please describe Adjustment No. 14, which is the adjustment to reflect the expense**  
23 **associated with Gas Decoupling Customer Education expense.**

1       **A:**       As displayed on Schedule WMV-10, this adjustment reflects the additional  
2       expense of related to the expense of \$106,500 related to Company’s customer  
3       education program associated with the decoupling program. A comprehensive gas  
4       decoupling customer education program will be an important deliverable which will  
5       go a long way to help customers understand the new rate design and how it will impact  
6       them going forward. The need for a decoupling customer education program has been  
7       discussed in Docket No. 09-227T, and a program is being designed and will be rolled  
8       out coincident with implementation of the rate design.

9       **22. Q: Please describe Adjustment No. 15, which is the adjustment to remove test period**  
10       **expense associated with a non-Gas related consulting cost.**

11       **A:**       I have included an adjustment to remove \$306,901 of expense related to a  
12       consulting fee related to an electric tax issue that was recorded during the test period.  
13       This adjustment is detailed on Schedule WMV-11.

14       **23. Q: Please explain the adjustment made for the Test Period Reliability Plant**  
15       **Closings, Adjustment No. 16**

16       **A:**       As approved by the Commission in Docket No. 05-304, this adjustment reflects  
17       the annualization of reliability plant investment added during the test period. This  
18       adjustment also reflects the removal of the associated test period level of CWIP and  
19       AFUDC and also reflects the annualization of any retirements to plant that occurred  
20       during this period. This adjustment is detailed on Schedule WMV-12.

21       **24. Q: Please describe Adjustment No. 17, the adjustment made to proform Forecasted**  
22       **Reliability Plant Closings, from July 2010 to October 2010.**

23       **A:**       As approved by the Commission in Docket No. 05-304, this adjustment reflects  
24       the annualization of reliability plant added to plant for four months past the end of the

1 test period, July 2010 through October 2010. This adjustment also reflects the  
2 annualization of any retirements to plant that occurred during this period and is  
3 detailed on Schedule WMV-13.

4 **25. Q: Should the Commission acknowledge this Reliability Plant Adjustment in its**  
5 **determination of the Company's revenue requirements?**

6 **A:** Yes. The inclusion of this item is known and measurable and is precisely the  
7 type of adjustment that the Commission should continue to include in its determination  
8 of the revenue requirement. The actual reliability plant additions should be included in  
9 rate base to properly recognize the value that customers are currently realizing and  
10 will realize during the rate effective period.

11 **26. Q: Please discuss the Common Depreciation Expense Reclassification Adjustment**  
12 **No. 22.**

13 **A:** The Company is removing an out-of-period adjustment included in its test  
14 period related to common gas depreciation expense. In December 2009, a  
15 reclassification entry was made to correct the amount of common plant depreciation  
16 expense related to electric and gas. An adjustment of \$965,955 was made between  
17 gas and electric for common depreciation for the entire year of 2009 as shown on  
18 Schedule WMV-14. The adjustment lowered the 2009 common depreciation expense  
19 related to gas. To properly reflect only the amount related to the 6 months of test  
20 period information of July through December 2009, the Company has removed  
21 \$482,766 of depreciation expense associated with January 2009 through June 2009 as  
22 an out-of-period adjustment in this case.

23 **27. Q: Please describe the adjustment made to restate Interest on Customer Deposits**  
24 **(IOCD), Adjustment No. 25.**

1       **A:**       This adjustment provides for recalculating the test period level of IOCD  
2       expense using the currently effective IOCD rate of 0.36% and is shown on Schedule  
3       WMV-15. I have applied this currently effective interest rate to the Customer Deposit  
4       Balance as of the end of the test period to determine an appropriate level of interest  
5       expense on customer deposits to be reflected in rates.

6       **28. Q: Describe the Interest Synchronization Adjustment that you support in this**  
7       **proceeding, Adjustment No. 28.**

8       **A:**       This adjustment, shown on Schedule WMV-16, synchronizes the interest  
9       expense utilized in the per books income tax calculation with the adjusted rate base  
10      and the tax deductible component included in the cost of capital.

11      **29. Q: Describe Adjustment No. 29, the Cash Working Capital Adjustment.**

12      **A:**       This adjustment reflects the inclusion of the calculated cash working capital  
13      effect of all earning adjustments using the ratios supported in the testimony of  
14      Company Witness Timothy J. White. This adjustment is detailed on Schedule WMV-  
15      16.

1 **Revenue Requirement**

2 **30. Q: Can you summarize the adjustments that are included in this filing?**

3 **A:** Yes, I can. Schedule WMV-1 displays all of the proforma adjustments included  
4 in this filing and the earnings and rate base impact.

5 **31. Q: Please summarize the Company's overall revenue deficiency.**

6 **A:** Schedule WMV-2 displays the calculation of the Company's revenue  
7 deficiency of \$11,915,000. This calculation includes the effect of all of the proforma  
8 adjustments to the test period level of earnings and rate base and uses Company  
9 Witness Hanley's supplied rate of return of 8.10 %.

10 **32. Q: Does this conclude your testimony?**

11 **A:** Yes, it does.